Social Care, Health & Safeguarding	Non Covid-19 Pressures	C	OVID- 19 Specif	ic	
DIVISION	Net Service Pressures not related to Covid-19 (£000)		to Covid-19		Total
Adult Services	181	0	0	0	181
Children Services	1,460	0	0	0	1,460
Community Care	(4)	0	0	0	(4)
Commissioning	(104)	0	0	0	(104)
Partnerships	0	0	0	0	0
Public Protection	0	0	177	0	177
Resources & Performance	(4)	0	0	0	(4)
	1,529	0	177	0	1,706

Social Care, Health & Safeguarding	Non Covid-19	COVID	- 19 Specific PRE	SSURES		HEADLINE PRESSURE ANALYS	ils	20	-21 Sensitiv	rity			MTFP Risk 21-22
	Pressures												
	Service Pressures not related to Covid-19	Expenditure directly attributable to Covid- 19	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med/Low	Notes
	(£000)	(£000)	(2000)	delivery (£000)		(20,000)	1000013						
Adult Services		,		, , , , , ,									
Not achieving income target and the 2% staff efficiency saving, coupled with the increased staff pay award	588				Pay award additional cost is £346K and cost centres that cannot meet the 2% staff efficiency saving as front line services totals £242K			588			588		
Capitalisation	(114)												
Reduced capacity to offer services (C19)	(293)												
Total Adult Services	181	0	0	0				588	0	0	588		
Children Services													
Placement costs for LAC and non LAC population	872				2020/21 M7 forecast						872		
Legal costs	238				2020/21 M7 forecast						238		
Agency staffing	350				2020/21 M7 forecast			350			350		
Total Children's Services	1,460	0	0	0				350	0	0	1,460		
Community Care													
Increase in care packages	260												
TWUD SCWS Grant	(440)												
DOLS Capitalised	(100)												
Other	26				D : 1								
Increase in care packages (Radis Usk)	250				Reintegration of Radis USK contract						250		
Total Community Care	(4)	0	0	0				0	0	0	250		
Commissioning													
Vacancy	(72)												
Service level contracts not being able to be run	(32)												
Total Commissioning	(104)	0	0	0				0	0	0	0		
Partnerships													
Total Partnerships	0	0	0	0				0	0	0	0		
Public Protection													
Lost income for Registrars mainly due to cancelled/reduced weddings and ceremonies			177										
Total Public Protection	0	0	177	0				0	0	0	0		
Resources & Performance													
Other	(4)										0		
Total Resources & Performance	(4)	0	0	0				0	0	0	0		
Total Social Care, Health & Safeguarding	1,529	0	177	0				938	0	0	2,298		

Children & Young People	Non Covid-19 Pressures	C	OVID- 19 Specif	ic	
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	of Income due to Covid-19	Costs incurred due to changes in service delivery (£000)	Total
Individual Schools Budgets	(316)	0	0	0	(316)
Resources	10	0	0	5	15
Standards	406	(50)	70	0	426
	100	(50)	70	5	125

Children & Young People	Non Covid-19 Pressures	COVID	- 19 Specific PRE	SSURES		HEADLINE PRESSURE ANALYS	IS	20	-21 Sensiti	vity		MTFP Ris	k 21-22
	Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)		Costs incurred due to changes in service delivery (£000)	pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000		Risk High/Med /Low	Notes
Individual Schools Budgets	(====)	(====)											
Post 16 funding	(56)												
Mounton House transfer	(260)												
otal Individual Schools Budgets	(316)	0	0	0				0	0	0	0		
Resources	, ,												
Finance	9	0	0	5	Salary costs relating to a mutual supply compensation scheme	0	No risk going forward	5				Low	
ICT	14				Total costs for the year to ensure all the essential upgrades are completed.			14				Low	
Other	(13)												
Total Resources	10	0	0	5				19	0	0	0		
Standards													
oss of income for breakfast club. for the summer term	18		70		This is the loss of income from breakfast clubs for the summer term and the initial two weeks at the start of September. The loss of income is £90,000 with a cost saving of £20,000. It is anticipated that this can be reclaimed from Welsh Government	£4,000 per week	50% - currently lower numbers attending breakfast club	156	104	70	0	Low	The risk for 21-22 is that no breakfast clubs operate during the 20-21 academic year
Early Years	(100)	(50)			Savings due to rising 3's not being admitted into schools in the summer term due to covid								
ALN	478										431		
Other	10				-								
Total Standards	406	(50)	70	0				156	104	70	431		
CYP	100	(50)	70	5				175	104	70	431		

ENTERPRISE	Non Covid-19 Pressures	covid	SSURES		
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid-19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total
Business Growth & Enterprise	(50)	0	0	0	(50)
Facilities & Fleet	409	145	668	0	1,222
Neighbourhood Services	279	292	212	0	783
Planning & Housing	(402)	0	869	527	994
Montife	(185)	0	1,853	0	1,668
	51	437	3,602	527	4.617

Montife	(185) 51	437	1,853 3,602	527	1,668 4,617								
ENTERPRISE	Non Covid-19 Pressures	covio	- 19 Specific PRE	SSURES		HEADLINE PRESSURE ANALYS		21	3-21 Sensiti	vity			MTFP Risk 21-22
	Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med /Low	Notes
Business Growth & Enterprise	20001	110001											
Community & Pship Dev - staff costs covered by													
grant funding Communications - Improved income	(21)												
	(4)												
Strategic Projects - staff saving - transferring staff collaboration costs to capital.	(42)												
Enterprise Mgt - Pay award budget shortfall Total Business Growth & Enterprise	17												
Facilities & Fleet	(50)												
Schools Catering - Loss of income/FSM increase	0	0	409	۰							314	Med	Loss of income due to increase in FSM entitlement (£114k), Loss of general meal uptake (£200k)
Building Cleaning - Covid cleaning grant, assumes school cleaning funded by grant.	CON.												
PTU - Staffing Pressure	(22)												
PTU - New Software Package - Moved to	401	0	۰	0							401	Med	Recurring pressure.
Capitalisation.	0	0	0										
PTU - Loss of Private Hire Income due to Covid			243								243	Med	Impacted by Covid, guidelines might impact ability to generate external income next year.
PTU - Service 65 income loss due to Covid			16					<u> </u>	<u> </u>	<u> </u>		<u> </u>	
PTU - Grass Routes			^										
PTU Commissioning - Contract savings offset by increased covid costs.	(108)	79											
Transport - Green car scheme loss, increased repair costs for additional vehicles taken on for													
covid.	138	66											
Total Facilities & Fleet Neighbourhood Services	409	145	668	۰				0	۰	۰	958		
Highways & Streetlighting - Streetlighting energy													
saving. Waste - Increased Staff Costs due to Covid social	(71)												
distancing requirements.		231		٥									
Waste - Increased whicle Hire & Running Costs due to Covid social distancing requirements.		61											
Waste - External Trade Income			56										
Waste - Existing budget Pressures	350										350	High	Recurring pressure
Grounds Maintenance - Reduction in external trade income as a result of Covid.			164										
Total Neighbourhood Services	279	292	212					0	0	٥	350		
Planning & Housing													
Planning - Reduction in planning & Building Control Fees.	(95)		294	۰							200	High	Income projections from planning applications are expected to be down next year but will pick back up once new LDP is agreed.
LDP - Consultant Uspend (£128k to capitalisation)	(175)												
Civil Parking Enforcement - Income Pressure Car Parking Income down due to Covid	67		288										
Restrictions.	0	0	197	0									
Car Parking - Season Tickets & Permits			40										
Highway Dev & Flooding Housing - Renovation grants - Loss of fee income	(190)			-									
due to covid restrictions. Housing - Software Costs			50	-							0		
Housing Misc													
Homelessness - Increase in 8&8 costs, security costs and meals due to Covid Total Planning & Housing	(402)		269	527 527				0	0	۰	527 727	High	Costs will remain if alternative provision isn't found, no guaranteed any further WG funding next year.
MONLIFE													
Loss of Leisure Centre Income due to sites being closed for Covid.	0	0	1,573	0							1,340		Restrictions and site closures through covid, loss of consumer confidence 35% loss. This assumes that sites are fully open but with reduced membership and general usage
Outdoor Education - Loss of income as centres closed due to Covid.	0	0	176								360		Restrictions and site closures through covid, loss of consumer confidence 50% loss. Potentially no bookings until 2021/22 academic year - Spring / Summer being highest income generating period
Countryside & Culture - income loss due to event cancellation			-								-		Restrictions and site closures through covid, loss of consumer confidence - estimated impact 25% of income
Countryside & Culture - Software Ospend & Match funding requirement			48								/4		
Active Travel													
Youth & Community - staff saving	0												
Museums & Attractions - Loss of income as sites closed due to Covid. Staff savings	(55)												Shirelial - Potertial Movement of Monmouth Museum to Shirehall Versus is used for wedding receptions, parties and other general bookings such as within classes etc., this income is likely to he lost
	(163)	0	56								89		receptions, parties and other general bookings such as welsh classes etc., this income is likely to be lost
TOTAL MONUFE TOTAL ENTERPRISE & MONLIFE	(185) 51	0 437	1,853 3,602	0 527				0	0	0	1,863 3,898		

Chief Executive	Non Covid-19 Pressures	COVID-	19 Specific PRE	SSURES		
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	of Income due	Costs incurred due to changes in service delivery (£000)	Total	
Legal & Land Charges	(11)	0	50	0		39
Governance, Democracy & Support	(7)	0	0	29		22
	(18)	0	50	29		61

Chief Executive	Non Covid-19 Pressures	COVID	- 19 Specific PRE	SSURES	HEADLINE PRESSURE ANALY:	SIS	20	-21 Sensitiv	vity			MTFP Risk 21-22
	Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	of Income due to Covid-19	Costs incurred due to changes in service delivery (£000)	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med/Low	Notes
Legal & Land Charges												
Reduction in Land Charges Income due to impact of Covid on Housing market.	0	0	50							50		Dependant on how housing market reacts to impact of Covid.
Legal - Staff savings as not filling employment lawyer post.	(11)											
Total Legal & Land Charges	(11)	0	50	0			0	0	0	50		
Governance, Democracy & Support												
Community Education - Loss of income due to closures of sites due to Covid.	1	0	0	0								
Contact Centre - Overspend as restructuring has been put on hold during Covid.		0	0	29						29		Current climate means restructure cannot be implemented so staff savings are not forthcoming.
Corporate - unbudgeted licensing cost, supplies & Serv	11											
Democratic Services - underspend in Supplies & Services.	(48)											
Policy & Pships - Welsh Translation Costs	19											
Community Hubs - Usk PO, increased book purchase.	10											
Total Governance, Democracy & Support	(7)	0	0	29			0	0	0	29		
TOTAL CEO's	(18)	0	50	29			0	0	0	79		

RESOURCES	Non Covid-19 Pressures	COVID	COVID- 19 Specific PRESSURES							
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	of Income due	Costs incurred due to changes in service delivery (£000)	Total					
Commercial, Corporate & landlord Services Finance Future Monmouthshire Information Communication Technology People	(38) (148) 82 (431) (105)	0 320 0 0	475 0 0 0 0	0 0 0	437 172 82 (431) (68)					
•	(640)	320	512	0	192					

RESOURCES	Non Covid-19	COVID	- 19 Specific PRE	SSURES		HEADLINE PRESSUR	E ANALYSIS	20	-21 Sensitiv	rity			MTFP Risk 21-22
	Pressures Service	Expenditure	Shortfall /Loss	Costs incurred	Core assumptions	Factors that are	Risk Factor (%)/ Future Impact	Worst	Medium	Best £000	Pressure	Risk	Notes
	Pressures not	directly	of Income due	due to changes		attributable / can alter	Pressures on Service where no value	£000	£000	DCSt 2000		High/Med	Notes
	related to	attributable to	to Covid-19	in service	forecast pressure*	forecast pressure figure /	offered /Other factors	2000	2000		2000	/Low	
	Covid-19	Covid- 19	(£000)	delivery (£000)		Sensitivity Value (£0,000)	,					,	
	(£000)	(£000)				~							
Commercial, Corporate & landlord Services													
Estates - Income Pressure - Rental loss from Magor, development company not yet set up													Depending on Covid situation we might not be able to rent out the
(budget assumed income stream).													spare office accommodation at Magor, ongoing issue of
(budget assumed income stream).	55	0	79	0							179	High	development company.
Sustainability & Solar Farm	(97)		0										
Commercial Investments	(73)		266										
Investment Income Pressure													There is a high possibility that we will not enter into any additional
	200	0	0	0							200	High	investment purchases in 21-22.
MCC Markets - Income Loss	30		130										
Industrial Units	13												
Cemeteries												111-6	Cemetery income has been down for a number of years and analysis
	38 8	-									38	High	indicates that it will remain below budget going forward.
County Farms	-												
Property & Office Services	(112)												
Property Accommodation Total Commercial, Corporate & landlord Services	(38)	0	475	0				0	0	0	417		
Finance	(30)	U	4/3	U					U	U	417		
rillalice													
Benefits - B&B HB claims increasing due to Covid,													Housing benefit may struggle next year if local economy struggles
not all can be claimed against Housing benefit													with impact of covid. The shortfall caused from housing the
subsidy so pressure on budget.	109	320	0	0							429	Med	Homeless will continue unless additional funding is forthcoming.
Council Tax & NNDR - Shortfall in Summons													
income due to courts being closed and decision to													
halt recovery of Unpaid Council Tax & Business													
Rates. Salary overspend as budget moved as part of restructure that has not taken place yet.													
or restructure that has not taken place yet.													
	121	0	0	0							50	Med	Summon income may still be impacted by Covid closures.
Audit - capitalisation of salary	(36)												
Debtors - Vacant post	(18)												
Finance & Imp - Senior staff vacancy saving	(262)												
Systems & Exchequer - Security carrier savings,													
system dev postponement savings.													
Total Finance	(62) (148)	320	0					0	n	0	479		
	(148)	320	U	0				U	U	U	4/5		
Future Monmouthshire													
Future Monmouthshire - Unachievable 20-21									1				
Savings relating to Authority Wide Agency (£80k)													
and Fuel reductions (£34k). Offset by staff secondment savings (£30k)		_		_					1				
Total Future Monmouthshire	82	0		0				0	0	0	82 82	High	Recurring pressure - crosscutting savings yet to be finalised.
ICT	82	0	0	0				0	0	0	82		
ICT - SRS savings & reserve	(122)												
DPO - Capitalisation of salaries	(309)												
Total ICT	(431)	0	0	0				0		0			
People	(431)	·	Ů										
Corporate Training - Reduced Income	0	0	37	0							37	Med	Recurring income pressure, turnover has also been hit further by Covid lockdown so can't see it recovering next year.
Customer Relations - Reduction in Professional fees	(14)	_											
Innovation - Staff costs to Capitalisation Directive	(62)												
People Services - Staff Savings in HR	(29)												
Total People	(105)	0	37	0				0	0	0	37		
TOTAL RESOURCES	(640)	320	512	0				0	0	0	1,015		

Corporate	Non Covid-19 Pressures	C	OVID- 19 Specif	ic	
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	,	Costs incurred due to changes in service delivery (£000)	Total
Precepts & Levies	2	0	0	0	2
Coroner's	23	0	0	0	23
Corporate Management	(191)	0	0	0	(191)
Non Distributed Costs (NDC)	215	0	0	0	215
Strategic Initiatives	(61)	0	0	0	(61)
Insurance	56	0	0	0	56
	44	0	0	0	44

	Non Covid-19 Pressures		19 Specific PRE			HEADLINE PRESSURE ANALYS)-21 Sensitiv		MTFP Risk 21-22			
	Service					Factors that are attributable /	Risk Factor (%)/ Future Impact	Worst		Best £000		Risk	Notes	
	Pressures not			due to changes		can alter forecast pressure	Pressures on Service where	£000	£000		£000	High/Med		
	related to	attributable to	to Covid-19	in service	pressure*	figure / Sensitivity Value	no value offered /Other					/Low		
	Covid-19	Covid- 19	(£000)	delivery (£000)		(£0,000) ~	factors							
	(£000)	(£000)												
Precepts & Levies														
National parks levy	2													
	_			_							_			
Total	2	0	0	0				0	0	0	0			
Coroner's														
Coroner Fee	23													
		_		_							_			
Total	23	0	0	0				0	0	0	0			
Corporate Management														
Capita Gwent	(109)													
Rate rebates	(101)													
Other	19	_		_					_	_	_			
Total	(191)	0	0	0				0	0	0	0			
Non Distributed Costs														
(NDC)														
Strain costs	215													
Total	215	0	0	0				0	0	0	0			
Strategic Initiatives														
Other	(61)													
Total	(61)	0	0	0				0	0	0	0			
Insurance														
Premium	56							•			131	High		
Total	56	0	0	0				0	0	0	131			
Total	44	0	0	0				0	0	0	131			

Appropriations	Non Covid-19 Pressures	C	OVID- 19 Specif		
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total
Fixed Asset Disposal Costs	6	0	0	0	6
Interest & Investment Income	162	0	0	0	162
Interest Payable & Similar Charges	(230)	0	0	0	(230)
Charges Required under Regulation	(82)	0	0	0	(82)
Other Investment Income	(14)	0	0	0	(14)
Borrowing Cost Recoupment	(5)	0	0	0	(5)
	(163)	0	0	0	(163)

	Non Covid-19 Pressures		- 19 Specific PRE		HEADLINE PRESSURE ANALYSIS				0-21 Sensiti		MTFP Risk 21-22			
	Service Pressures not related to Covid-19		of Income due to Covid-19	due to changes in service	calculate forecast pressure*	can alter forecast pressure figure / Sensitivity Value	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med /Low	Notes	
	(£000)	(£000)	(£000)	delivery (£000)		(£0,000) ~								
Fixed Asset Disposal Costs														
Other	6													
Total	6	0	0	0				0	0	0	0			
Interest & Investment Income		-	-	-										
Interest Receivable	162													
Total	162	0	0	0				0	0	0	0			
Interest Payable & Similar Charges														
Interest payable	(230)													
Total	(230)	0	0	0				0	0	0	0			
Charges Required under Regulation														
MRP	(82)													
Total	(82)	0	0	0				0	0	0	0			
Other Investment Income														
Other	(14)													
					·									
Total	(14)	0	0	0				0	0	0	0			
Borrowing Cost Recoupment														
Other	(5)					•								
Total	(5)	0	0	0				0	0	0	0			
Total	(163)	0	0	0				0	0	0	0			

Financing	Non Covid-19 Pressures	c	OVID- 19 Specif		
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	of Income due	Costs incurred due to changes in service delivery (£000)	Total
Council Tax	(385)	0	0	0	(385)
Council Tax Reduction Scheme	0	229	0	0	229
	(385)	229	0	0	(156)

	Non Covid-19 Pressures	COVID- 19 Specific PRESSURES		HEADLINE PRESSURE ANALYSIS				20-21 Sensitivity			MTFP Risk 21-22		
	Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	of Income due to Covid-19	Costs incurred due to changes in service delivery (£000)	pressure*		Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med /Low	Notes
Council Tax	(/	(,											
CT Income	(385)												
Total	(385)	0	0	0				0	0	0	0		
Council Tax Reduction Scheme													
CTRS		229					·						
				<u>"</u>									
Total	0	229	0	0				0	0	0	0		
Total	(385)	229	0	0				0	0	0	0		